

<b>STN</b>	<b>Riadenie projektu, programu a portfólia Návod na riadenie portfólia</b>	<b>STN ISO 21504</b>  01 0328
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Project, programme and portfolio management  
Guidance on portfolio management

Management de projets, programmes et portefeuilles  
Directives sur le management de portefeuilles

Projekt-, Programm- und Portfoliomanagement  
Leitlinien zum Portfolio-Management

Táto norma obsahuje anglickú verziu ISO 21504: 2015.

This standard includes the English version of ISO 21504: 2015.

**133201**

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Úrad pre normalizáciu, metrológiu a skúšobníctvo Slovenskej republiky, 2021

Slovenská technická norma a technická normalizačná informácia je chránená zákonom č. 60/2018 Z. z. o technickej normalizácii.

## **Anotácia**

Táto medzinárodná norma poskytuje návod k zásadám riadenia projektového a programového portfólia. Táto medzinárodná norma je relevantná pre akýkoľvek typ organizácie, vrátane verejných alebo súkromných organizácií a akejkoľvek veľkosti organizácie alebo sektoru.

Návod prezentovaný v tejto medzinárodnej norme je určený na to, aby sa prispôbil konkrétnemu prostrediu projektového a programového portfólia.

Táto medzinárodná norma neposkytuje návod na riadenie projektu, riadenie programu alebo všeobecne na riadenie podnikového portfólia (napr. riadenie finančného portfólia).

Táto medzinárodná norma ISO 21504 predstavuje prirodzenú súčasť súboru noriem technickej komisie ISO/TC 258. Riadenie portfólia je pomerne nová oblasť podnikového manažmentu a postupne preniká do všetkých priemyselných odvetví a spoločenských inštitúcií. Hlavný prínos riadenia portfólia spočíva v systematickom a komplexnom riadení podniku a podnikových procesov vo väzbe na strategické ciele organizácie. Zo svojej definície, povahy a štruktúry nie je táto norma vhodná ani použiteľná pre certifikačné účely či už personálu alebo organizácií.

## **Národný predhovor**

### **Normatívne referenčné dokumenty**

V tomto dokumente nie sú uvedené žiadne normatívne referenčné dokumenty.

### **Vypracovanie normy**

Spracovateľ: Úrad pre normalizáciu, metrológiu a skúšobníctvo SR, Bratislava

Technická komisia: TK 37 Informačné technológie

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## Foreword

ISO (the International Organization for Standardization) is a worldwide federation of national standards bodies (ISO member bodies). The work of preparing International Standards is normally carried out through ISO technical committees. Each member body interested in a subject for which a technical committee has been established has the right to be represented on that committee. International organizations, governmental and non-governmental, in liaison with ISO, also take part in the work. ISO collaborates closely with the International Electrotechnical Commission (IEC) on all matters of electrotechnical standardization.

The procedures used to develop this document and those intended for its further maintenance are described in the ISO/IEC Directives, Part 1. In particular the different approval criteria needed for the different types of ISO documents should be noted. This document was drafted in accordance with the editorial rules of the ISO/IEC Directives, Part 2. [www.iso.org/directives](http://www.iso.org/directives)

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For an explanation on the meaning of ISO specific terms and expressions related to conformity assessment, as well as information about ISO's adherence to the WTO principles in the Technical Barriers to Trade (TBT), see the following URL: [Foreword - Supplementary information](#)

The committee responsible for this document is Technical Committee ISO/TC 258, *Project, programme and portfolio management*.

## ISO 21504:2015(E)

### Introduction

This International Standard provides guidance on the principles of project and programme portfolio management. Typically, management of a project and programme portfolio supports the organization's strategies to deliver organizational value.

This International Standard is intended to be used by:

- a) executives and senior managers responsible for setting and implementing organizational strategy and business planning;
- b) decision makers responsible for selecting, authorizing and governing projects, programmes and portfolios;
- c) teams and individuals responsible for implementing and managing the project and programme portfolios;
- d) project and programme managers and other stakeholders.

# Project, programme and portfolio management — Guidance on portfolio management

## 1 Scope

This International Standard provides guidance on the principles of project and programme portfolio management. This International Standard is relevant to any type of organization including public or private and any size organization or sector.

The guidance presented in this International Standard is intended to be adapted to suit the specific environment of the project and programme portfolio.

This International Standard does not provide guidance on project management, programme management, or general business portfolio management (e.g. financial portfolio management).

**koniec náhľadu – text ďalej pokračuje v platenej verzii STN**